

# PUBLIC-PRIVATE PARTNERSHIPS

## CREATING PARTNERSHIPS THAT KEEP THE NATION MOVING

The stakes are high, the need is now, and access to capital is limited. Public-private partnerships (P3s) provide investment opportunities that bridge the funding gap and advance critical large-scale infrastructure projects. We can help.

Ballard Spahr's Infrastructure Group brings together attorneys who focus on the specific legal areas crucial to creating and implementing successful P3 structures. With core strengths in procurement, alternative project delivery contracting, and public finance, we help project owners, developers, lenders, and stakeholders form strong partnerships that deliver these long-term, multifaceted projects to the market and to the community.

We have counseled clients on every side of a P3 structure—giving us the depth, range, and perspective necessary to steer even the largest and most challenging projects from concept to completion quickly and cost-effectively. Our Infrastructure team also includes attorneys skilled in government relations, environmental law, securities, labor and employee benefits, energy matters, tax, and real estate. We work with government agencies on the federal, state, and local levels—and with international and domestic private entities—as developers, investors, consultants, and bidding concessionaires. And our clients range from government entities, investment banks, and property owners to engineering and construction firms and concessionaires.

## REPRESENTATIVE TRANSACTIONS

**Virginia Department of Transportation (VDOT).** We have served as P3 counsel to VDOT in connection with (1) the extension of high occupancy toll (HOT) lanes on I-95 and on I-495 in Northern Virginia (the 495 Extension), and (2) the replacement and development of toll lane facilities in Virginia and Maryland in connection with Maryland DOT's P3 program (the Bi-State Project), as well as extensions and transactions of associated feeder routes. In both instances, VDOT will enter into amended and restated comprehensive agreements with an affiliate of Transurban USA in connection with the extension of the existing HOT Lanes on I-495. We served as lead counsel in negotiations with Transurban and will draft the requisite project documents relating to the extension of the HOT Lanes.

**East End Crossing (Indiana/Kentucky).** Members of our team represented the Indiana Finance Authority as P3 counsel in the development of the Lewis and Clark Bridge.

**Philadelphia 30th Street Station.** We served as P3 counsel to Amtrak in the redevelopment of 30th Street Station. Amtrak will enter into a development agreement pursuant to which the developer will rehabilitate and redevelop 30th Street Station and agree to operate and maintain the station over the term.

**Georgia Department of Transportation (GDOT).** We served as P3 counsel to GDOT in connection with (1) the implementation of the DBF development of an interchange in the Atlanta area referred to as the I-285/I-20 East Interchange Project, (2) the DBF development and procurement of an interchange in the Atlanta area referred to as the I-285/I-20 West Interchange Project and (3) the design-build delivery of a number of GDOT projects, including programmatic document development. Ballard Spahr led in all negotiations and drafted all of the procurement and project documents.

**PennDOT Major Bridges.** Ballard Spahr served as P3 counsel to the Pennsylvania Department of Transportation in connection with the Major Bridges Program, which consisted of the delivery of six major bridges throughout the Commonwealth.

**Purple Line Light Rail Project (Maryland).** Members of our team served as procurement and contracts/negotiation and project administration counsel, as well as bond counsel to the Maryland Economic Development Corporation.

## OTHER BALLARD SPAHR P3 AND ALTERNATIVE DELIVERY PROJECTS

### ***Highways/Bridges/Toll Lanes***

- 495 Express Lanes Extension (Virginia DOT)
- I-10 Calcasieu River Bridge Replacement
- U.S. 36 Managed Lanes (Colorado DOT)
- Level Up 31 (CM/GC), SR 32 (PDB), 80/94 Flexroad (CM/GC), and I-65 and North Split (both Design-Build) (Indiana DOT)
- Coalfields Expressway (Virginia DOT)
- Rapid Bridge Replacement (Pennsylvania DOT)

### ***University Housing***

- University of Illinois
- Delaware State University
- Lehigh University
- University of Idaho
- Princeton University
- Colorado School of Mines
- Drexel University

### ***Social Infrastructure***

- City of Annapolis City Dock
- D.C. Streetlights
- Miami-Dade County Courthouse
- City of Riviera Beach Fire Rescue Station #87 and #88
- City of Dover, Delaware
- Harvard University Campus Development
- City of Elkton Sports Field

### ***Intermodal/Port***

- Seagirt Marine Terminal
- Port of Nome, Alaska
- Port of Wilmington, Delaware
- Port Newark Container Terminal
- Rhode Island Public Transportation Authority Transit Center Joint Development Project
- Southport (Philadelphia)

### ***Transit/Rail***

- Denver Union Station
- Amtrak Portal North Bridge
- Chicago Union Station
- Baltimore Penn Station
- NJ TRANSIT Microgrid

### ***Energy/Utilities***

- Philadelphia Gas Works LNG
- Indiana Department of Transportation National Electronic Vehicle Infrastructure (NEVI)
- Duquesne University Energy
- Allentown Water/Sewer
- Blythe, Pennsylvania Landfill
- Howard University Energy
- LaSalle University Energy
- Syracuse University Energy
- East Stroudsburg Sewer
- University of Maryland Energy
- University of Idaho Energy
- University of Florida Energy

## CONTACTS

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